



INTRODUCTION

HOUSE OF HR

As a forefront HR services provider in vital European staffing markets, we specialize in offering end-to-end temporary recruitment and outsourcing services. Our focus revolves around Engineering & Consulting and Specialized Talent Solutions. Both segments deliver a diversified set of specialized talents with high scarcity.

WE ARE CREATIVELY COLLABORATIVE

One of our three crucial values and the theme of this year's annual report. As a dynamic collective of 50+ companies or Boutiques (as we have 200 legal companies), our creative collaboration transforms lives daily, fostering positive change through diverse expertise and innovation

WE ARE Courageously Ambitious

We systematically advance towards our goals, implementing well-defined strategies, ensuring purposeful actions guide us in achieving success and meaningful progress.

WE ARE HUMANLY RESOURCEFUL

With a people-first approach, our success depends on the transformative influence of our teams, underscoring their pivotal role in every assignment.

WE CONNECT AND UNLEASH

all talent to win in a world of change.

PURPOSE

#1 SPECIALIZED TALENT CONSULTING AND ENGINEERING GROUP IN EU.

By 2027, House of HR is the absolute reference when it comes to building a world full of talent and solutions.

oue Vision

Portfolio anchored on structurally growing & highly profitable segments in our focus geographies (Benelux, Dach & France).

Accelerating in high-skill segments, to unlock superior growth and profitability.

ouk

Engineering & IT

Consulting & Business Services

Specialized Talent

Healthcare

Our PowerHouses as units of entrepreneurship, outgrowing their market, with House of HR to selectively accelerate the platform value.

Doubling down on fundamentals for strong organic growth Accelerating on new staffi

3.

Driving sustained VALUE INITIATIVES

Organize for growth while cultivating our entrepreneurial mindset & unique culture.

Clear role & value of the House of HR platform Winning culture of Happy and diverse Rebels

Front-runner on ESG

A HAPPY RUBUL US...

Creatively Collaborative

Humanly Resourceful Courageously Ambitious VALUES & CULTURE

BUILDING A WORLD CLASS HR SERVICES BUSINESS

Founded from Accent Jobs, House of HR was established in 2012 to allow international growth ambitions in HR. Growing organically and through M&A, th is what happened since. While the initial focus was on temporary staffing which evolved towards Specialized Talent Solutions, later acquisitions created a 2nd segment in **Engineering & Consulting. Organized as a** decentralized business model, the Group counts 10 main companies, the so called PowerHouses. Each PowerHouse has its own candidate expertise and is active in one of the 2 segments. Most PowerHouses own multiple subsidiaries, called **Boutiques. These sub brands to the PowerHouses** add a specific expertise to the knowledge at PowerHouse level. More than 50 Boutiques are present today, and counting.

FINANCIALS 20231

€3.39bn

Sales +8.1%

€944m

Net Fee Income²

€373m

EBITDA +2.4%

11.0%

EBITDA margin

- 1 Figures presented throughout are pro forma management adjusted, i.e. as if the business acquired or divested during that period had occurred on the first day of the year and normalized for any extraordinary, one-off, non-recurring gain, less expense or change to the extent this does not recur on a regular basis; except as explicitly mentioned otherwise.
- 2 Net Fee Income (NFI) = Net fees represent turnover less employee compensation and less other employee related costs.



BainCapital

The main shareholders of House of HR are Bain Capital Private Equity and Conny Vandendriessche, one of the original founders of Accent Jobs and House of HR.

NON-FINANCIALS 2023

3rd

Edition of the Innovation Contest, with a focus on learning and development

#2

House of HR becomes the second largest HR provider in The Netherlands **-1,500**

Happy Rebels obtains AI certification from EHSAL Management School

6

Acquisitions in 2023



WE CONNECT AND UNLEASH ALL TALENT TO WIN IN A WORLD OF CHANGE

WHERE WE OPERATE*

Key markets

- Belgium
- Germany
- France Netherlands

*including foreign sourcing branches

WHO WE ARE

Ten PowerHouses and over 50 Boutiques form a decentralized collective driven by an entrepreneurial spirit and a shared love for people. Unified by the House of HR Platform, which drives value creation.

812

Offices across Europe

5,663

Happy Rebels (average FTE)

73,395

People at Work/month (average)

17,988

Clients served per month (average)

HOW WE WORK

Our culture and values underpin everything we do.

Embedded in every action we take is the essence of our culture and values. Every decision, innovation, and undertaking is a reflection of our commitment to uphold and embody the principles that define us.

A Happy Rebel is

CREATIVELY COLLABORATIVE

HUMANLY RESOURCEFUL

COURAGEOUSLY AMBITIOUS

THE CRIB

The end of September 2023 was marked by the opening of 'The Crib', the new main office of House of HR in Kortrijk (BE).

Read more houseofhr.com/news





OUR SEGMENTS AND BRANDS

WE OPERATE ACROSS 2 SEGMENTS

WORKING **ENGINEERING & IT ACROSS 4**

Within the dynamic sphere of **Engineering & IT, our PowerHouses** and Boutiques excel in providing diverse profiles-from civil, commercial, and industrial engineers to IT experts and skilled technicians. We offer these professionals for secondment or freelance, catering to industries spanning construction, pharma, life sciences, industry, petrochemistry, energy, and more.

ENGINEERING & CONSULTING

CONSULTING & BUSINESS SERVICES

Our companies specialize in providing consultants with diverse backgrounds-finance, legal, IT, psychology, and various bachelor's and master's degrees. Our offerings include consulting, secondment, outsourcing, freelance, and interim management services. We cater to financial institutions, pension funds, insurance companies, legal offices and public authorities.

WITH 50+ **POWERHOUSES** & BOUTIOUES...

FOCUS AREAS...

ABY

- Abylsen ABMI
- Belgatech
- ETA
- Greenworking
- Mykelson
- Pharmacos
- Pi
- TEC

Continu **Professionals**

Solyne

House of SOLCOM

ibb

Cohedron

- Argonaut
- Digitallstars
- Future
- Communication
- Galan Groep Human Capital
- Group
- PES
- Vanberkel Professionals
- Verder
- Wyzer

Redmore

- Agium
- ITDS
 - Profource Talent&Pro
 - Triple A
 - Vialegis

OUR DIGITAL SOLUTIONS THAT ADD VALUE TO THE HOUSE OF HR PLATFORM

1. Tools oriented towards customers:

2. Tools oriented towards customers and People at Work:

BOOK'U (BE):

CONTINU CONNECT (NL):

FYGI(NL):

GIGHOUSE (BE):









SPECIALIZED TALENT SOLUTIONS

SPECIALIZED TALENT SOLUTIONS

Catering to various industries, we highly concentrate on SMEs with a focus on construction and technics. Our achievements include also expert international recruitment. An offering towards blue and white collar profiles of temporary, flexi, freelance and even student positions, in addition to tempto-perm roles.

HEALTHCARE

We cater to the whole spectrum of healthcare industries: hospitals, elderly homes, children's daycare, care institutions, mental health facilities... Our diverse offerings encompass a very broad range of profiles, going from a care position up to highly skilled and specialized roles, including nurses and doctors.

Accent

- CTRL-F
- GIGHOUSE
- JobRoad
- NOWJOBS Sixie
- Talent Lab

TIMEPARTNER

Aero High Professionals Pran

House of Covebo

- · Aanpakkers.nl
- Covebo Uitzendgroep
- Effect
- EuroJob
- EU Facility Services
- FID
 - FYGI
- · Logi-Technic
- Maatt
- Verder in Techniek
- VNom

House of Healthcare

- avanti
- DOCSTR
- pluss

TMI

3. Tools oriented towards People at Work:

NOWJOBS & STAFFME (BE, NL, FR, GER):

COVEBO SQUARE (NL):

AANPAKKERS (NL):

MY ACCENT (BE):

FLOW AND MIJN DOSSIER (NL):













ENVIRONMENTAL SUSTAINABILITY

We recognize the importance of environmental sustainability and are committed to reducing our environmental impact through energy efficient practices, green fleet and responsible procurement

SOCIAL RESPONSIBILITY

We are committed to promoting social responsibility by fostering a culture of diversity and inclusion, providing equal opportunities and investing in employee wellbeing and development

GOVERNANCE PRACTICES

We are committed to maintaining high standards of governance practice by promoting transparency, accountability, and ethical conduct in all aspects of our operations

MATERIAL TOPICS

• Environmental stewardship

MATERIAL TOPICS

- Client relationship and satisfaction
- Employee wellbeing, engagement & empowerment
- DEI
- Training & education
- Talent attraction & retention

MATERIAL TOPICS

- Business ethics, conduct & integrity
- Digital transformation & innovation

COMMITMENTS AND TARGETS

- SBTi commitment
- Green fleet by 2032

COMMITMENTS AND TARGETS

- eNPS survey commitment
- Gender diversity targets
- Wellbeing target
- · Staff retention target
- Training target

COMMITMENTS AND TARGETS

- ESG rating commitment
- EcoVadis target

UNSDGS



UNSDGS











UN SDGS



ACCOMPLISHMENTS AND PROJECTS

- SBTi commitment
- Green fleet by 2032

ACCOMPLISHMENTS AND PROJECTS

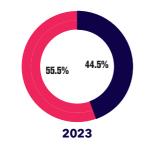
- eNPS survey commitment
- Gender diversity targets
- Wellbeing target
- Staff retention target
- Training target

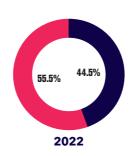
ACCOMPLISHMENTS AND PROJECTS

- ESG rating commitment
- EcoVadis target

KPIS

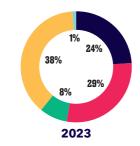


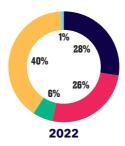




- Specialized Talent Solutions
 Engineering & Consulting
- * Excluding House of Support

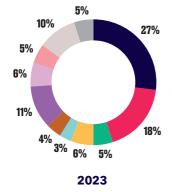
SALES PER GEOGRAPHY (%)

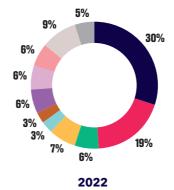






SALES PER SECTOR (%)







Construct & Infra



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